

OCKHAM HEALTHCARE'S GUIDE TO GENERAL PRACTICE ORGANISATIONS

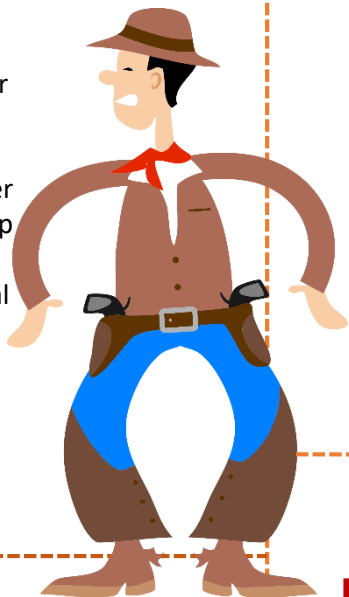
GP PRACTICE

Typical Size: 7,100¹

Contract Status:

Independent contractor
Description: A single practice operating in isolation normally under a traditional partnership model

Notes: 7,674² individual practices operating in a "wild west" landscape according to [Arvind Madan, NHS England Primary Care Director](#).



Typical Size: 14,200³⁺

Contract Status: Independent contractor

Description: Two or more practices forming a single practice, often creating a new operating system from the best of each pre-existing system

Notes: There are 130 practices with a registered population of more than 20,000 and 643 with a population of more than [14,200](#). A good example is [Beacon Medical Group](#), Plymouth.

LARGER AND MERGED PRACTICES



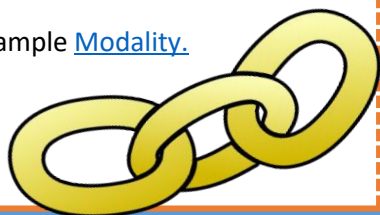
PRACTICE CHAIN

Typical Size: 100,000+

Contract Status: Independent contractor

Description: Where multiple practices are merged and have a single operating system which any new practice joining has to adopt.

Notes: For example [Modality](#).



SUPER PRACTICE

Typical Size: 100,000+

Contract Status: Independent contractor

Description: Where multiple practices are merged with a single contract and share some management/back office resource but have individual practice operating systems

Notes: For example [Our Health Partnership](#). Confusingly, very large merged practices are referred to as "super practices" as are some practice chains.

LOCAL CARE NETWORK/ PRIMARY CARE HOME

Typical Size: 30-50,000

Contract Status: Independent contractors for activity outside the core GMS/PMS contract

Description: Practices forming an alliance to undertake some joint initiatives, usually without share management team or legal structure. Increasingly used by commissioners for deploying funding.

Notes: This has been popularised by the recent development of the NAPC-sponsored [Primary Care Home](#)



Typical Size: 50,000+

Contract Status: Independent contractors for activity outside the core GMS/PMS contract

Description: Practices create a separate entity with membership from multiple practices to carry out work on behalf of the practices, primarily achieving efficiencies and offering extended services in primary care

Notes: For example [City and Hackney GP Federation](#)

FEDERATION

Typical Size: [250,000+](#)

Contract Status: NHS Contract

Description: Where practices come together to form a single organisation with the local hospital, community trust and other local providers.

Notes: Even less well developed than MCPs but look at the [Symphony programme in South Somerset](#) for an idea of how they might develop.



MCP

Typical Size: [100,000+](#)

Contract Status: NHS contract

Description: Where practices come together to form a single organisation with the local community trust and other local providers⁴.

Notes: None currently exist but a few contracts are out to tender. More information on the MCP contract types [here](#).

PACS

OCKHAM

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¹and² HSCIC July 2016, General Practice Trends in the UK 2015

³ Average practice size x 2

⁴ Different types exist: "virtual", "partially integrated" and "fully integrated"